

March 12, 2014

VIA E-MAIL & U.S. MAIL

Melanie Hill
Executive Director
Health Services & Development Agency
Andrew Jackson Bldg., 9th Floor
502 Deaderick Street
Nashville TN 37243

Re: Crestwyn Behavioral Health, CN1310-040


Dear Ms. Hill:

The above-referenced CON project is presently set to be heard at the Agency's next regular meeting on March 26th. As counsel for the applicant, we respectfully request that the hearing on this application be deferred to the Agency's meeting on April 23rd. The requested deferral is necessary in order to afford the applicant sufficient additional time to gather and provide certain information requested by the Agency, and it will not result in any prejudice to the two parties who have submitted letters of opposition. Indeed, we have spoken with counsel for those parties, and both have indicated that they do not oppose the requested deferral.

Thank you for your consideration in this matter. Please do not hesitate to contact with any questions concerning this request.

With kind regards, I remain,

Very truly yours,


W. Brantley Phillips, Jr.

WBP:

12903458.1

LETTER OF INTENT -- HEALTH SERVICES & DEVELOPMENT AGENCY

The Publication of Intent is to be published in the Commercial Appeal, which is a newspaper of general circulation in Shelby County, Tennessee, on or before October 10, 2013, for one day.

This is to provide official notice to the Health Services and Development Agency and all interested parties, in accordance with T.C.A. Sections 68-11-1601 et seq., and the Rules of the Health Services and Development Agency, that Crestwyn Behavioral Health (a proposed psychiatric hospital), owned and managed by Crestwyn Health Group, LLC (a limited liability company), intends to file an application for a Certificate of Need to establish a psychiatric hospital in Germantown (Shelby County), at a capital cost estimated at \$26,900,000. The facility will be constructed within an unaddressed tract of land on the east side of Crestwyn Hills Drive, with a hospital entrance drive approximately 0.2 miles (less than a quarter of a mile) south of the intersection of Crestwyn Hills Drive with Winchester Road, Germantown TN 38138.

The facility will seek licensure as a 60-bed Mental Health Hospital, offering psychiatric care for adolescents (15 beds) and adults of all ages (30 beds), and adult chemical dependency care (15 beds) from the Department of Mental Health and Substance Abuse Services. When such licensure is granted, the applicant's affiliated facility in Shelby County, Delta Medical Center, will reduce its complement of licensed hospital beds by 60 beds. Another Shelby County hospital may join with Delta Medical Center to jointly delicense a combined total of 60 hospital beds. The project does not contain major medical equipment or initiate or discontinue any other health service.

The anticipated date of filing the application is on or before October 15, 2013. The contact person for the project is John Wellborn, who may be reached at Development Support Group, 4219 Hillsboro Road, Suite 203, Suite 210, Nashville, TN 37215; (615) 665-2022.

John L. Wellborn 10-7-13

(Signature)

(Date)

jwdsg@comcast.net

(E-mail Address)

February 10, 2014

VIA email and US Mail

Ms. Melanie Hill
Tennessee Health Services & Development Agency
502 Deaderick Street, 9th Floor
Nashville, Tennessee 37243

Re: Opposition to Crestwyn Behavioral Health (CN1310-040)

Dear Melanie:

On behalf of Lakeside Behavioral Health System (“Lakeside”) and Parkwood Behavioral Health System (“Parkwood”), we respectfully oppose the above-referenced request of Crestwyn Health Group, LLC for a certificate of need to establish Crestwyn Behavioral Health, a proposed psychiatric hospital in the Germantown area of Shelby County, Tennessee. We, along with other representatives of Lakeside and Parkwood, intend to be present at the Agency meeting on February 26, 2014, to further express our opposition, as we do not believe that the application meets the applicable requirements as to need, orderly development and other factors.

If you have any questions or need anything further, please do not hesitate to contact me.

Very truly yours,

BRADLEY ARANT BOULT CUMMINGS, LLP



Michael D. Brent

MDB/

CC: W. Brantley Phillips, Jr., Esq. (via email)
John Wellborn (via email)

SunTrust Plaza
401 Commerce Street
Suite 800
Nashville, TN 37219
(615) 782-2200
(615) 782-2371 Fax
www.stites.com

February 11, 2014

Jerry W. Taylor
(615) 782-2228
(615) 742-0703 FAX
jerry.taylor@stites.com

Melanie M. Hill
Executive Director
Tennessee Health Services and Development Agency
Andrew Jackson Building, Ninth Floor
502 Deaderick Street
Nashville, TN 37243

RE: Crestwyn Behavioral Health
CN1310-040

Dear Ms. Hill:

Behavioral Healthcare Center at Memphis, Inc. ("BHC at Memphis") holds a CON for the establishment of a 16 bed mental health hospital to serve the geriatric psychiatric patient population, to be located in Memphis. On behalf of BHC at Memphis, this is to state its opposition to the certificate of need application of Crestwyn Behavioral Health, which seeks approval for a new mental health hospital with 60 psychiatric beds, 15 of which would be dedicated to the geriatric psychiatric patient population. The application does not satisfy the criterion of need, economic feasibility and contribution to the orderly development of health care facilities and services. Representatives of BHC at Memphis will be in attendance for the consideration of this application in order to state its opposition in more detail.

Sincerely yours,

STITES & HARBISON PLLC


Jerry W. Taylor

cc: John Wellborn
jwdsg@comcast.net

Brant Phillips
bphillips@bassberry.com

October 8, 2013



Alliance Healthcare Services

Melanie Hill, Executive Director
Tennessee Health Services & Development Agency
Frost Building, 3rd Floor
161 Rosa Park Boulevard
Nashville, TN 37243

**RE: Crestwyn Behavioral Health
Certificate of Need Application No. CN1312-XXX**

Dear Ms. Hill:

On behalf of Alliance Healthcare Services (AHS) dba SEMHC & CCN, please allow me to add our strong support for Crestwyn Behavioral Health's pending application for a certificate of need. This exciting and much needed project will benefit Memphis and the surrounding area greatly, and it deserves approval by your agency. Please give it every possible consideration.

AHS is a nonprofit organization that has served Shelby County for 35 years. We are the only county-wide mental health facility in West Tennessee, and we offer a full range of residential and outpatient services, including psychiatric services, alcohol and drug treatment services and family counseling services. Using our staff of psychiatrists, physicians, nurses, social workers, and other licensed professionals, Alliance Healthcare Services strives to meet the varied needs of our diverse community. Indeed, in addition to being one of the largest Medicare and TennCare providers in the region, AHS is the largest provider of mental healthcare services for children in Memphis.

The need for additional mental health resources is acute. In fact, in September 2013, the World Health Organization released data showing that only 50% of persons with mental health disorders receive any form of professional treatment and even fewer – only 10% - receive adequate care. This massive unmet need for treatment – the treatment gap – is the result of a combination of the stigma of mental health and mental health services, lack of accessibility and, when services are available, poor quality. Many people are reluctant to go for help owing to the fear associated with mental disorders and a lack of trust in the quality and effectiveness of treatment and care offered by mental health services. The impressive project being proposed by Crestwyn Behavioral Health will help to close this treatment gap by making high-quality residential mental health services more widely available in our community.

Again, we enthusiastically endorse Crestwyn Behavioral Health's application for a certificate of need. Please feel free to contact me with any questions or comments.

Sincerely,

Gene Lawrence
Chief Executive Officer

2150 Whitney Avenue
Memphis, TN 38127
901.353.5440

2100 Whitney Avenue
Memphis, TN 38127
901.353.5440

2579 Douglas Avenue
Memphis, TN 38114
901.369.1480

3628 Summer Avenue
Memphis, TN 38112
901.369.1480

4088 Summer
Memphis, TN 38122
901.369.1480

BAPTIST MEMORIAL HEALTH CARE CORPORATION

October 16, 2013

Melanie Hill
Executive Director
State of Tennessee – Health Services & Development Agency
Frost Building, 3rd Floor
161 Rosa L. Parks Blvd.
Nashville TN 37243

RE: Crestwyn Behavioral Health

Dear Ms. Hill:

On behalf of Baptist Memorial Health Care Corporation (“BMHCC”), this letter will confirm our support for the above-referenced certificate of need application.

Comprehensive mental health services in Memphis are currently concentrated in the downtown medical district. If this project is approved, it will give southeastern Shelby County and the surrounding region a state-of-the-art comprehensive mental health facility serving both inpatient and outpatient adult (including geriatric) and adolescent psychiatric patients. The facility will offer adult chemical dependency services, as well.

BMHCC is confident in the success of the project as evidenced by our commitment to a minority ownership position. Our decision to participate was based on several factors:

First, there is a need for this project. According to the National Alliance on Mental Illness, nearly 60 million Americans experience a mental health condition every year. Regardless of race, age, religion or economic status, mental illness impacts the lives of at least one in four adults and one in 10 children across the United States. The growing prevalence of conditions, such as Autism Spectrum Disorder and Alzheimer’s, fuels an increasing demand for high-quality mental health services that can be accessed close by where patients live.

Second, with the financial backing of Acadia, BMHCC and potentially another Shelby County hospital, the project is financially sound. And, as demonstrated by the data contained in the project’s application, the project is expected to have robust patient volumes from its inception. With these patient volumes, there is little doubt that this project will be economically viable for the long-term.

Third, the project will contribute to the orderly development of healthcare in the service area. As a tertiary major medical facility that offers general, specialty and subspecialty care, BMHCC is committed to serve the Mid-South region. As BMHCC looks to the future, it believes that the community will be well served by enhanced access to behavioral health

services. BMHCC sees the Crestwyn Behavioral Health project as a way to create resources in this area in a collaborative, cost-effective manner.

We appreciate this opportunity to express support for the Crestwyn Behavioral Health project. We hope the Agency will take favorable action on the certificate of need application.

Sincerely,

A handwritten signature in dark ink, appearing to read 'Gregory M. Duckett', with a long horizontal flourish extending to the right.

Gregory M. Duckett
Sr VP / Corp Secretary



CITY OF GERMANTOWN TENNESSEE

1930 South Germantown Road • Germantown, Tennessee 38138-2815
Phone (901) 757-7200 Fax (901) 757-7292 www.germantown-tn.gov

2014 AUG 29

February 8, 2014

Melanie Hill, Executive Director
State of Tennessee – Health Services & Development Agency
Frost Building, Third Floor
161 Rosa L. Parks Boulevard
Nashville, Tennessee 37243

Regarding: CRESTWYN BEHAVIORAL HEALTH

Dear Ms. Hill:

It is a privilege, on behalf of the City of Germantown, to write in support of the certificate of need sought for Crestwyn Behavioral Health.

We are keenly aware of the growing demand for mental health care services, especially the prevalence of conditions associated with memory and the identification of young people with autism disorder. In many instances of mental health problems, the involvement of family in the treatment process is crucial for success; convenient access is a factor in their ability to engage and support. The same applies to care and treatment associated with drug and alcohol abuse, as well as mental illness emerging from other conditions.

Currently, mental health service providers in the Memphis area are concentrated in the medical district near downtown. In recent years, Germantown has welcomed the development of significant healthcare facilities in and around our own community in southeastern Shelby County. If approved, this project will provide this area, including highly underserved rural counties to the west and south of us, with a leading-edge comprehensive mental health facility serving inpatient and outpatient adult and adolescent psychiatric patients and adult chemical dependency services.

Thank you, in advance, for your thoughtful consideration of this application.

Sincerely,

A handwritten signature in blue ink that reads "Sharon Goldsworthy".

Sharon Goldsworthy
Mayor



STATE OF TENNESSEE
DEPARTMENT OF MENTAL HEALTH AND SUBSTANCE ABUSE SERVICES
MEMPHIS MENTAL HEALTH INSTITUTE
951 Court Avenue
MEMPHIS, TENNESSEE 38103-2813
Telephone (901) 577-1800 • Fax (901) 577-1434

10/3/2013

Melanie Hill
Executive Director
Tennessee Health Services & Development Agency
Frost Building, 3rd Floor
161 Rosa Park Blvd.
Nashville, TN 37243

RE: Crestwyn Behavioral Health

Dear Ms. Hill:

On behalf of the physicians and staff of Memphis Mental Health Institute ("MMHI"), I want to express our strong support for the certificate of need application referenced above.

MMHI is one of four state-owned and operated acute psychiatric hospitals in Tennessee and serves the Memphis and Shelby County community. Patients treated at MMHI are adults who often have chronic mental illnesses and virtually all of them are referred to MMHI on an involuntary basis because they are at risk of harm to themselves or others. Other MMHI patients are referred from the court for a pre-trial evaluation. MMHI provides individualized treatment planning for all of these patients and psychosocial rehabilitation designed to assist them in acquiring new skills for recovery and a better transition back into the community.

MMHI's mission is to provide in-patient adult psychiatric care primarily for individuals without insurance and without any other means of accessing needed services. We are pleased to support our community partners, such as Delta Medical Center and Crestwyn Behavioral Health and rely on them as a resource to serve individuals with insurance. MMHI is licensed to operate 111 beds, but the current staffed/operating capacity is 55. The addition of the Crestwyn Behavioral Health project to our service area will enhance and fulfill a need for high quality in-patient options in the Memphis-Shelby County community especially related to children and youth since there are high demands for those services.

MMHI, therefore, is pleased to give its full support to Crestwyn's certificate of need application, and I hope you will give it your favorable consideration. Please do not hesitate to contact me with any questions.

Sincerely,

A handwritten signature in cursive script, appearing to read "Lisa A. Daniel".

Lisa A. Daniel
Chief Executive Officer



PROFESSIONAL CARE SERVICES
of West TN, Inc.
1997 Hwy. 51 S., Covington, TN 38019
(901) 476-8967

October 4, 2013

Melanie Hill
Executive Director
Tennessee Health Services & Development Agency
Frost Building, 3rd Floor
161 Rosa Park Blvd.
Nashville, TN 37243

**RE: Crestwyn Behavioral Health
Certificate of Need Application No. CN1312-XXX**

Dear Ms. Hill:

On behalf of Professional Care Services ("PCS"), please allow me to add our strong support for Crestwyn Behavioral Health's pending application for a certificate of need. This exciting and much needed project will benefit Memphis and the surrounding area greatly, and it deserves approval by your agency. Please give it every possible consideration.

PCS is a nonprofit organization that has served the west Tennessee region for 33 years. We offer a full range of group home and out-patient services, including psychiatric services, alcohol and drug treatment services and family counseling services. We are one of the major crisis referral agencies in the state. Using our staff of psychiatrists, physicians, nurses, social workers, and counselors, PCS strives to meet the varied needs of our diverse community. Indeed, in addition to being one of the largest Medicare and TennCare providers in the region, PCS is a significant provider of mental healthcare services for children in west Tennessee.

The need for additional mental health resources is acute. In fact, in September 2013, the World Health Organization released data showing that only 50% of persons with mental health disorders receive any form of professional treatment and even fewer – only 10% – receive adequate care. This massive unmet need for treatment – the treatment gap – is the result of a combination of the stigma of mental health and mental health services, lack of accessibility and, when services are available, poor quality. Many people are reluctant to go for help owing to the fear associated with mental disorders and a lack of trust in the quality and effectiveness of treatment and care offered by mental health services. The impressive project being proposed by Crestwyn Behavioral Health will help to close this treatment gap by making high-quality residential mental health services more widely available in our community.

HELPING HANDS IN OUR COMMUNITY

Again, we enthusiastically endorse Crestwyn Behavioral Health's application for a certificate of need. Please feel free to contact me with any questions or comments.

Sincerely,

A handwritten signature in blue ink that reads "Becky Hendrix". The signature is written in a cursive, flowing style.

Becky Hendrix
Executive Director

12403700.1



QUINCO

Mental Health Centers
Real Help. Real Close.

October 3, 2013

Melanie Hill
Executive Director
Tennessee Health Services & Development Agency
Frost Building, 3rd Floor
161 Rosa Park Blvd.
Nashville, TN 37243

**RE: Crestwyn Behavioral Health
Certificate of Need Application No. CN1312-XXX**

Dear Ms. Hill:

On behalf of QUINCO Mental Health Center (QMHC), please allow me to add our strong support for Crestwyn Behavioral Health's pending application for a certificate of need. This exciting and much needed project will benefit Memphis and the surrounding area greatly, and it deserves strong consideration for approval by your agency. I trust and depend that you and others in your department will give careful, intuitive thought regarding the far reaching importance of this worthy project.

QUINCO is a nonprofit organization that has served the west Tennessee region for almost forty (40) years. We offer a full range of group home and out-patient services, including psychiatric services, alcohol and drug treatment services, group home services, and family counseling services. We are one of the major crisis referral agencies in the state. Using our staff of psychiatrists, psychologists, physicians, advance nurse practitioners, social workers, and Licensed Professional Counselors, QMHC personnel strive to meet the varied needs of our diverse community. Indeed, in addition to being one of the largest Medicare and TennCare providers in the region, QMHC is a significant provider of mental healthcare services for the children and adolescent population in west Tennessee.

The need for additional mental health resources is acute. In fact, in September 2013, the World Health Organization released data showing that only 50% of persons with mental health disorders receive any form of professional treatment.

This massive unmet need for treatment – the treatment gap – is the result of a combination of the stigma associated with mental health care, lack of accessibility, insufficient availability of integrative care, insufficient coverage for substance abuse/dependence treatment opportunities, and a shortage of Medicare qualified providers.

Many people are reluctant to seek help because of fear and misunderstanding about the treatment of mental disorders. These tendencies coupled with the lack of treatment providers and quality inpatient facilities leave a significant number of citizens in mental distress.

The impressive and forward thinking project proposed by Crestwyn Behavioral Health will help to close this treatment gap by making high-quality residential mental health services more widely available in our community.

Again, I enthusiastically endorse Crestwyn Behavioral Health's application for a certificate of need. Please feel free to contact me with any questions or comments.

Sincerely,

A handwritten signature in black ink that reads "Darvis Gallaher". The signature is fluid and cursive, with the first name "Darvis" and last name "Gallaher" clearly legible.

Darvis Gallaher, Ph.D.
CEO/Executive Director
Licensed Psychologist/HSP

12403700.1

Mark White

State Representative
83rd Legislative District

110 War Memorial Building
Nashville, TN 37243

(615) 741-4415

Toll Free: 1-800-449-8366 ext. 44513

Rep.Mark.White@capitol.tn.gov



House of Representatives State of Tennessee

NASHVILLE

District Office
P.O. Box 17409
Memphis, TN 38187-0409

COMMITTEES:

Fiscal Review
Vice Chairman

House Rules Committee

Education
Chairman- Education Sub

Consumer and Human Resources

January 24, 2014

Melanie Hill
Executive Director
Tennessee Health Services & Development Agency
Andrew Jackson Bldg., 9th Floor
502 Deaderick Street
Nashville, TN 37243

**RE: Crestwyn Behavioral Health
Certificate of Need Application No. CN1310-040**

Dear Ms. Hill:

I am writing to express my strong support for Crestwyn Behavioral Health's pending application for a certificate of need. I represent the State House district in which this project will be located, and I am convinced that it is needed and will greatly benefit Germantown, Collierville and the surrounding area. I hope that the HSDA will approve this project at its first opportunity.

Policymakers and public health advocates have recognized that there is a growing need for improved access to quality mental healthcare options. Indeed, last December, Republican members of Congress introduced the "Helping Families in Mental Health Crisis Act of 2013." This 135-page bill was the result of year-long investigation by the U.S. House Energy & Commerce Oversight subcommittee of the nation's mental health system following the tragedy in Newtown, Connecticut. Among other things, this important legislation will increase funding for mental health research. It would also would expand Medicaid reimbursement for adult acute psychiatric services. There also is a need to make these services available near to where patients live.

The Crestwyn Behavioral Health project will enhance the ability of adult, geriatric adult, and child and adolescent psychiatric patients to access inpatient acute care, partial hospitalization and outpatient care for their mental health needs. The facility will also provide adult chemical dependency services. Most important, it will make these services available in a rapidly growing area in our community and, thereby, allow many patients to receive their care closer to home. And, through its partnership with Baptist Hospital,



the Crestwyn Behavioral Health project will accomplish that important goal in a collaborative and cost-effective manner.

Again, I enthusiastically endorse Crestwyn Behavioral Health's application for a certificate of need, and I urge your Agency to approve it. Please feel free to contact me with any questions or comments.

Sincerely,

A handwritten signature in black ink, reading "Mark White". The signature is written in a cursive style with a large, looped "M" and a distinct "White" at the end.

Brian Kelsey
State Senator
Judiciary Committee Chairman
District 31: Cordova,
East Memphis, and Germantown

Senate Chamber State of Tennessee

7 Legislative Plaza
Nashville, TN 37243-0231
1-800-449-8366 ext. 13036
(615) 741-3036
fax (615) 253-0266
sen.brian.kelsey@capitol.tn.gov
www.briankelsey.org

January 8, 2014

Melanie Hill
Executive Director
Tennessee Health Services & Development Agency
Andrew Jackson Bldg., 9th Floor
500 Deaderick Street
Nashville, TN 37243

**RE: Crestwyn Behavioral Health
Certificate of Need Application No. CN1310-040**


Dear Ms. Hill:

I am writing to add my strong support for Crestwyn Behavioral Health's pending application for a certificate of need. This excellent project is very deserving of approval, and I sincerely hope that the Agency will give it every consideration. This much-needed and financially sound project will greatly assist with the orderly development of mental health services in Collierville, Germantown and West Tennessee.

The Crestwyn Behavioral Health project will enhance the ability of adult, geriatric adult, and child and adolescent psychiatric patients to access inpatient acute care, partial hospitalization and outpatient care for their mental health needs. The facility will also provide adult chemical dependency services. Most important, it will make these services available in a rapidly growing area in our community and, thereby, allow many patients to receive their care closer to home. The project also will support the mission of the state Mental Health Institutes in Memphis and Bolivar.

Again, I support the Crestwyn Behavioral Health project, which promises to be an important resource for the many patients in the West Tennessee region who struggle with mental health challenges and/or chemical dependency. I want to encourage the HSDA to approve this project. Please do not hesitate to contact me with any questions or comments.

Sincerely,



Brian Kelsey

CURRY TODD
STATE REPRESENTATIVE
95th LEGISLATIVE DISTRICT
MEMBER OF COMMITTEES

BUSINESS AND UTILITIES

SUB -OF BUSINESS AND
UTILITES

STATE GOVERNMENT



JAN 6 14 AM 9:49

House of Representatives State of Tennessee

LEGISLATIVE ADDRESS:
209 WAR MEMORIAL BLDG.
NASHVILLE, TENNESSEE 37243
PHONE: (615) 741-1866
FAX: (615) 253-0208

HOME ADDRESS:
170 LEGACY FARM PLACE APT. 102
COLLIERVILLE, TENNESSEE 38017
(901) 387-9305

E-Mail Address:
rep.curry.todd@capitol.tn.gov

January 2, 2014

NASHVILLE

Melanie Hill, Executive Director
Tennessee Health Services & Development Agency
Andrew Jackson Bldg., 9th Floor
502 Deaderick Street
Nashville, TN 37243

**RE: Crestwyn Behavioral Health
Certificate of Need Application No. CN1310-040**

Dear Ms. Hill:

Please allow me to add my strong support for Crestwyn Behavioral Health's pending application for a certificate of need. This exciting and much needed project will benefit Collierville and the surrounding area greatly, and it deserves approval by your Agency. Please give it every possible consideration.

This project is being spearheaded by Acadia Healthcare, one of the leading providers of behavioral health and psychiatric services in the United States. Under the leadership of a senior management team that has more than 130 years of combined experience in the field of behavioral health, Acadia has a proven track record of success in partnering with physicians and hospital systems to develop innovative facilities and services focused on excellent patient care. In addition to an investment of more than \$25 million, as well as the new jobs that will come with it, the Crestwyn Behavioral Health project will make high-quality residential mental health services more widely available in our community. The project also will support the mission of the state Mental Health Institutes in Memphis and Bolivar.

Again, I enthusiastically endorse Crestwyn Behavioral Health's application for a certificate of need, and I urge your Agency to approve it. Please feel free to contact me with any questions or comments.

Sincerely,

A handwritten signature in cursive script, appearing to read "Curry Todd".

Curry Todd
State Representative, 95th District

REGINALD TATE
STATE SENATOR
33RD SENATORIAL DISTRICT
MEMBER OF COMMITTEES:
VICE CHAIR
EDUCATION
COMMERCE



Senate Chamber
State of Tennessee
NASHVILLE

STATE & LOCAL GOVERNMENT
FISCAL REVIEW
SELECT OVERSIGHT COMMITTEE
ON BUSINESS TAXES
SELECT COMMITTEE ON TENNESSEE
EDUCATION LOTTERY CORPORATION
COVER TENNESSEE ADVISORY COMMITTEE

6 February 2014

Melanie Hill
Executive Director
Tennessee Health Services & Development Agency
Andrew Jackson Bldg., 9th Floor
502 Deaderick Street
Nashville, TN 37243

RE: Crestwyn Behavioral Health
Certificate of Need Application No. CN1310-040

Dear Ms. Hill:

I want to share with you my support for Crestwyn Behavioral Health's request for a certificate of need. I sincerely hope that the Agency will approve this beneficial project. It is much-needed and will contribute to the orderly development of mental health services in southeast Shelby County and the surrounding area.

There is a need for additional high-quality mental health facilities in the Memphis area. Research indicates that about 46% of the population will experience a mental health disorder. Indeed, regardless of income, race or ethnicity, almost all families are touched by a mental health crisis at one time or another due to the rising prevalence of chronic conditions like Alzheimer's disease. As a result, in January 2013, the Tennessee Medical Association and other health organizations urged Congress and the White House to strengthen access to mental health services, including screening, prevention and treatment.

The Crestwyn Behavioral Health project will enhance the ability of a wide variety of patients – including adolescent and elderly patients – to have access to acute inpatient care for their mental health needs. The facility will also provide adult chemical dependency services. Most important, it will make these services available in a rapidly growing area in our community and, thereby, allow many patients to receive their treatment nearer to where they live.

In addition to being much needed, it also is clear that this project will contribute to the orderly development of healthcare. The project is a collaborative effort among multiple



providers who are putting their combined resources to work in a new joint venture. This cooperative approach is cost-effective and sets a positive example for future projects in West Tennessee.

Again, I enthusiastically support the Crestwyn Behavioral Health project, which promises to be an important resource for the many patients in the West Tennessee region who struggle with mental health challenges and/or chemical dependency. I want to encourage the HSDA to approve this project. Please do not hesitate to contact me with any questions or comments.

Sincerely,

A handwritten signature in black ink, appearing to read "Reginald Tate", is positioned below the word "Sincerely,".

Senator Reginald Tate
State Senate District 33



2013 OCT 11 AM 9:43

STATE OF TENNESSEE
DEPARTMENT OF MENTAL HEALTH AND SUBSTANCE ABUSE SERVICES
WESTERN MENTAL HEALTH INSTITUTE
11100 OLD HIGHWAY 64 WEST
BOLIVAR, TN 38008
(731)-228-2000

ROGER P. PURSLEY
CHIEF EXECUTIVE OFFICER

RONALD BRUCE
ADMINISTRATOR

October 11, 2013

Melanie Hill, Executive Director
Tennessee Health Services & Development Agency
Frost Building, 3rd Floor
161 Rosa Park Blvd.
Nashville, TN 37243

RE: Crestwyn Behavioral Health

Dear Ms. Hill:

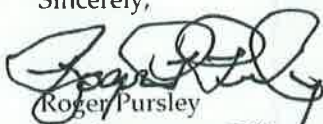
On behalf of the physicians and staff of Western Mental Health Institute ("WMHI"), I want to express our strong support for the certificate of need application referenced above.

WMHI is one of four state-owned and operated acute psychiatric hospitals in Tennessee. Located in Bolivar, WMHI serves adult patients in a 24-county area that includes the following counties: Benton, Carroll, Chester, Crockett, Decatur, Dyer, Gibson, Fayette, Hardeman, Hardin, Haywood, Henderson, Henry, Lake, Lauderdale, Lawrence, Lewis, Madison, McNairy, Obion, Perry, Tipton Wayne and Weakley. As is true at the state's other mental health institutes, most of the patients referred to WMHI have acute mental illnesses or substance abuse problems that put them at risk for causing harm to themselves or others, and admissions mainly occur on an emergency involuntary basis. For many of the communities in WMHI's large service area, we offer the only in-patient psychiatric treatment option available.

The addition of the Crestwyn Behavioral Health project is much needed in our area of the state. Indeed, the demand for high-quality mental health services always exceeds the supply. The Crestwyn Behavioral Health project will improve access to high-quality mental health treatment options. And, working in close collaboration with its corporate affiliate – Delta Medical Center – the project will make it possible to treat patients who require medical or surgical care, as well. This sort of collaboration should be encouraged, and it contributes to the orderly development of healthcare in West Tennessee.

For all of these reasons, WMHI is proud to lend its enthusiastic support to the Crestwyn Behavioral Health project. Please do not hesitate to let me know if there is anything more that we can do in support of this innovative initiative.

Sincerely,


Roger Pursley
Chief Executive Officer

RPP/ccm